



## **POLICY AND RESOURCES SCRUTINY COMMITTEE – 22ND FEBRUARY 2022**

**SUBJECT: DIRECTORATE PERFORMANCE ASSESSMENT SIX MONTH  
UPDATE 2021/22**

**REPORT BY: CORPORATE DIRECTOR FOR EDUCATION AND CORPORATE  
SERVICES**

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### **1. PURPOSE OF REPORT**

- 1.1 To present Scrutiny with the 6-month Corporate Services Performance Assessment which is part of the Council's Performance Management Framework.
- 1.2 The Performance Assessment (referred to hereafter as the DPA) is the Directorate's self-assessment and forms part of the Council's overall self-assessment activity. It provides information and analysis for 6-month period April – September 2021. Members are invited to discuss, challenge, and scrutinise the range of information in the DPA.

### **2. SUMMARY**

- 2.1 The Council's revised Performance Framework was endorsed by Cabinet in February 2020 and this report introduces one of the key components of the Framework, the Directorate Performance Assessment (DPA). The DPA is a 'self-assessment' of Directorate's progress across a wide range of information types and meets our 'duty as a principal council to keep our performance under review'
- 2.2 DPA's are an opportunity to bring together a range of information and intelligence into one picture to answer the self-assessment questions of 'how well are we performing, how do we know? And what and how can we do better? Appendix 1 is the Corporate Services Performance Assessment 6-month update 2021/22.

### **3. RECOMMENDATIONS**

- 3.1 Members review the attached document (appendix 1) and discuss, challenge, and scrutinise the information contained within.

## **4. REASONS FOR THE RECOMMENDATIONS**

- 4.1 Scrutiny Members are involved in the 'self-assessment' process by scrutinising the information within the Directorate Performance Assessment. This also supports the principles within the new section (Part 6, Chapter 1) of the Local Government and Elections (Wales) Act which provides for a new performance and governance regime for principal councils.

## **5. THE REPORT**

- 5.1 The Performance Framework has been developed to meet several strategic and operational needs as well as to meet the legislation and further the Council's desire to be a high performing learning organisation focused on meeting the needs of its residents. The framework was piloted in 2019 and endorsed by Cabinet February 2020 and now is reported as a regular part of scrutiny committees. This report introduces and shares the Corporate Services dashboard (the DPA) 6-month update 2021/22.
- 5.2 The spirit of the DPA (appendix 1) is about providing learning. The DPA is less about performance and targets (though they have their place) and is more so to provide a wider picture of performance that will support reflective and challenging conversations and scrutiny that will ultimately lead to learning and further improvement.

### **5.3 Conclusion**

This DPA covers the period April 2021 to September 2021.

During this period the Council has continued its response to the COVID-19 pandemic while bringing many services back on stream and delivering strong progress against the Corporate Reviews and PlaceShaping aspects of the Team Caerphilly Transformation Programme. The sustained pressure on staff to continue to run the organisation at while attempting to change the organisation and respond to the challenges of the pandemic cannot be underestimated and they have begun to take their toll. The pressures are further exacerbated when taking into account sickness absence levels, staff self-isolation and challenges in recruiting to particular roles across Corporate Services. The staff have been beyond exceptional and their collective efforts need to be recognised as significant achievements.

## **6. ASSUMPTIONS**

- 6.1 There are no assumptions thought to be required within this report.

## **7. SUMMARY OF INTEGRATED IMPACT ASSESSMENT**

- 7.1 This report is for information only and on this basis an integrated impact assessment is not required.

## **8. FINANCIAL IMPLICATIONS**

- 8.1 There are no financial implications within this report, however the DPA (appendix 1) has a section on resources including relevant budget outturns as part of the overall self-assessment of the directorate.

## **9. PERSONNEL IMPLICATIONS**

- 9.1 There are no personnel implications within this report, although the DPA (appendix 1) has a section called 'resources' which provides data on a range of workforce aspects.

## **10. CONSULTATIONS**

- 10.1 Any consultation responses have been included with in this report.

## **11. STATUTORY POWER**

- 11.1 The Local Government and Elections (Wales) Act 2021

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Consultees: Christina HARRY, Chief Executive  
Councillor Eluned Stenner, Cabinet Member for Performance, Economy and Enterprise  
Councillor Gez Kirby, Chair of P&R Scrutiny Committee  
Councillor Brenda Miles, Vice Chair of P&R Scrutiny Committee  
Steve Harris, Head of Financial Services and S151 Officer  
Rob Tranter, Head of Legal Services and Monitoring Officer  
Liz Lucas, Head of Customer and Digital Services  
Lynne Donovan, Head of People Services  
Sue Richards, Head of Education Planning and Strategy  
Anwen Cullinane, Senior Policy Officer, Equalities, Welsh Language & Consultation)  
Steve Pugh, Corporate Communications Manager

Appendices:

Appendix 1 Directorate Performance Assessment (6-month update 2021/22)